Adopted Report

for the

Economic Development & Major Projects Committee Meeting

held

Thursday, 26 November 2015

at

2 pm

City of Gold Coast Council Chambers
135 Bundall Road Surfers Paradise
Index
Adopted Report
Economic Development & Major Projects Committee Meeting
Thursday, 26 November 2015

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<td>FN334/375/02</td>
<td>51</td>
<td>New Years Eve Fireworks - Coolangatta</td>
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General Business

KEY:
OCEO - Office of the Chief Executive Officer
CI - City Infrastructure
CS - Community Services
EDMP - Economic Development & Major Projects
GCW - Gold Coast Water
OS - Organisational Services
PE - Planning & Environment
ADOPTED AT COUNCIL 1 DECEMBER 2015

RESOLUTION G15.1201.021 moved Cr Grew seconded Cr Gilmore

That the Report of the Economic Development & Major Projects Committee’s Recommendations of Thursday, 26 November 2015, numbered ED15.1126.001 to ED15.1126.003, be adopted.

CARRIED UNANIMOUSLY

ATTENDANCE

Cr J Grew (Chairperson)
Cr D Gates
Cr M Grummitt
Cr A Bell
Cr R La Castra arrived at 2.06pm
Cr P Taylor
Cr G Betts
Cr D McDonald

Cr Owen-Jones (visitor)
Cr Robbins (visitor)

Mr D Scott Director Economic Development and Major Projects
Ms T Brownie Manager Economic Development
Mr D Stewart Manager Major Projects
Mr T Windsor Principal Project Officer

APOLOGY/LEAVE OF ABSENCE

PROCEDURAL MOTION moved Cr McDonald seconded Cr Grummitt

That the apology of Cr T Gilmore & Cr G Tozer be noted.

CARRIED
ITEM 1
MAJOR PROJECTS BRANCH
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

Refer Attachment 1 - 14 page attachment
Refer Attachment 2 – 2 page attachment
Refer Attachment 3 – 3 page attachment
Refer Attachment 4 – 1 page attachment
Refer Attachment 5 – 1 page attachment

1 BASIS FOR CONFIDENTIALITY

Not Applicable

2 EXECUTIVE SUMMARY

Not Applicable

3 PURPOSE OF REPORT

The purpose for the report is to update Council on the Gold Coast Cultural Precinct Project (GCCP) Stage 1.

4 PREVIOUS RESOLUTIONS

Council at its meeting held 8 September 2015 resolved (G15.0911.014) in part as follows:

“1. That Council endorses the design concept B as presented at Council for the Versatile Outdoor Space.

2. That Council note that a report on governance of the Cultural Precinct will be presented by the CEO in due course, to inform future programming and operational matters relevant to the precinct.

3. That the next quarterly report be bought back to Council in November 2015 including an update on design development.

4. That budget matters relating to stage 1 be referred to Special Budget Committee Meetings.

5. That the agenda and minutes of Mayor’s Arts and Cultural Advisory Committee be circulated to Councillors.”

Council at its meeting held 18 August 2015 resolved (G15.0818.003) in part as follows:

“1. The Council supports the Mayor, in consultation with the Director City Infrastructure, undertaking ‘value for money’ review exercise to be undertaken on the following projects:

a. Green bridge – Cultural Precinct to Chevron Island – current project value (approx.) $32M

b. …

c. …”

Previous resolutions pertaining to the Cultural Precinct are contained in Attachment 1
5 DISCUSSION

5.1 STAGE 1 UPDATE

Stage 1 (refer Attachment 2) of the GCCP has achieved the following milestones since the last Council update report of 8 September 2015:

- Awarding and completion of a number of Early Enabling Work Packages
- Commencement of Schematic Design including Concept B as presented at Council on 8 September 2015

The Concept Design report brought together the vision and key strategic requirements of the Masterplan to define the functionality and technical requirement of Stage 1 deliverables. This includes the Riverside Hub, Artscape and the revised Versatile Outdoor Space (VOS – Option B).

The Schematic Design has commenced with the final concept design being agreed to by Council and the Managing Contractor, ADCO. Schematic Design has focused mainly on technical components within the buildings structures.

5.2 STAGE 1 DESIGN UPDATE

5.2.1 Riverside Hub

As previously detailed to Council on 8 September 2015, the finish of the Gallery will be crisp, clean and robust; its functionality resolved and integrated; yet considerate of the temporary nature of the Riverside Gallery.

The commencement of Schematic Design has begun to detail in part the following:

- Structural process of establishing the large void within the Riverside Building to enable the staircase such has the insertion of carbon fibre strips and structural reinforcement
- Building compliance matters including inspections of the existing lifts and existing fire services
- Investigation into the gallery hoist requirements including such matters as the depth of the well and loading required
- Further investigation into the optimal location and arrangement of toilet facilities
- Mechanical plant options and locations to service the building and the specific requirements of the AA rated Gallery

During Schematic Design phase further development of the external façade treatment of the Riverside Building will be developed. Façade treatments will be focused on entry and arrival points and areas in which the existing administration building will be decoupled. Other minor treatments may include signage and re-painting.
5.2.2 Riverside Hub Partnerships (Tenancies)

Key tenants for the commercial allied space are currently under investigation; with the project team currently negotiating with local media and educational institutions for potential occupation by early 2018.

To aid in this Levels 3 and 4 will be refitted to accommodate future tenants, as well as a small area set aside for gallery administration.

A letter of intent has been received by the Music Industry College (Brisbane) which envisages the Gold Coast Cultural Precinct as a prime location to launch a second campus.

The Music Industry College hosts young people (15-18 years old) interested in pursuing a career in the music industry while obtaining senior school certification (QCA) and/or university entrance scores (OP). The curriculum is uniquely tailored to the personality, intelligence, ability, learning style, skills and knowledge of the student.

5.2.3 Versatile Outdoor Space (VOS) - Functional and Technical Brief

As previously detailed to Council on 8 September 2015, the Concept Design report presents the VOS as a multipurpose structure that is a performance stage, community venue and function venue, with a concert lawn formed from voronoi cells.

The commencement of Schematic Design has begun to detail in part the following:

- Plant room size according to electrical and mechanical engineer requirements
- Structural analysis of the VOS. This has included looking at a range of structural slabs and column arrangements that provide the necessary spatial layouts whilst providing cost efficiency
- Loading requirements within the VOS for rigging, lighting and other performance elements
- Earthworks modelling to define cut and fill balances
- Drainage layouts
- Flood modelling
- Foundations
- Other service layout and modelling such as sewer and water

Schematic Design will continue to progress the function and technical elements in detail with the technical consultants layering in greater detail. A key element during Schematic Design will be the integration of services to ensure operational efficiently and optimisation of infrastructure works.
5.2.4 Versatile Outdoor Space (VOS) – Built Form

Two architectural responses were presented to Council on 8 September 2015. At that
meeting Council resolved the development of Option B (refer Attachment 4). This option prior
to the commencement of Schematic Design was further tested through various workshops
and discussions which were held to ensure clear scope for design. These workshops
specifically addressed functionality and technical requirements of Option B (e.g. structural
design and topography) and to a lesser extent built form.

The stage building is conceived as contributing to the landscape of the precinct, it is intended
to be activated and interesting all-year-round and to reflect the Council endorsed masterplan.
To this end the stage takes the form of a hillside with one side eroded to provide the stage
wall and proscenium. The wall and proscenium incorporates the voronoi pattern which is the
distinctive marking of the masterplan and Artscape. The hillside incorporates a service zone
and loading bay for the theatre, a semi-private courtyard that provides an entry and outdoor
area for private functions, talks, theatre and similar events.

The hillside itself blends landscaped gardens with a proposed currently unfunded adventure
playground and multipurpose tribune for buskers and/or public use. The landscaped gardens
comprise planting and topography inspired by the natural forms and ecologies of the Gold
Coast; Welcome Gardens, Rainforest Garden, Summit Garden, and Adventure Garden each
with their own distinct character but forming one consistent composition.

Schematic Design will continue to develop the built form (e.g. façade treatments for the West
facing stage).

5.2.5 Noise

As previously detailed to Council on 8 September 2015, acoustic performance targets and
criteria for design and operation of the VOS have been developed with Schematic Design to
further develop the infrastructure required to meet these. The performance targets are
guided by relevant Australian Standards and statutory noise limits which apply and will guide
the development of a Noise Management Plan to enable viable long term operation.

5.2.6 GCCP Green Bridge Update

The design and approval of the Green Bridge in the Stage 1 funding enables Council to be in
a position to deliver the project should construction funding become available. Council at its
meeting held on 16 October 2014 resolved to acquire 223 Stanhill Drive, Chevron Island to
enable the Green Bridge design and approvals to be progressed with certainty. The property
was acquired by Council on 3 July 2015, with demolition completed as part of early works
activities.

A value for money exercise as per Councils resolution (refer G15.0818.003) is currently
underway.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

5.2.7 Artscape

The commencement of Schematic Design has begun to progress the Artscape which include in part the following:

- Way finding
- Site circulation
- Material quality
- Environmental issues and specific site conditions
- Tree specific selection
- Furniture components

5.2.8 Site Wide Provisions

Schematic Design has begun to detail the various general amenities and spaces that will be provided to support successful operation and use of the Cultural Precinct. Visitor safety, events, maintenance, operations and experience enhancement will be provided through:

- Commercial opportunities
- Way finding
- Public Area Lighting
- Crime Prevention Through Environment Design (CPTED)
- Security and CCTV
- Public Art
- Access and Egress

5.3 Programming

The City has undertaken investigation and research to understand the existing and potential programming opportunities for the Precinct. Specifically relating to the VOS, the current Concept Design is based upon programming information and advice provided by several stakeholders and ideas generation forums:

- Blue-sky third party workshop (managed by the Arts and Culture Unit)
- Arts and Culture Unit
- City Events Unit
- The Arts Centre Gold Coast

A programming workshop was hosted by the city's Arts and Culture Unit in August 2015 which brought together leading practitioners to conceptualise an adventurous and creative programming structure aimed to develop the local, national and international tourism markets for the Precinct.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
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Still under development, the program structure will integrate the amphitheatre, surrounding artscape and existing Arts Centre and complement the curatorial direction of the Riverside Gallery, while incorporating community-based and 'business as usual' activity. It is envisaged operational planning for the VOS will need to commence in the 2016-17 financial year. Given that programming is directly related to the governance and management of the future precinct, this will be subject of a separate report from the CEO in due course.

5.4 Early Works

Project site signs have been placed around Evandale and the following early enabling works have been awarded:

- Establishment of survey control for the site
- Demolition of 223 Stanhill Drive
- Relocation of the maintenance compound from Surfers basement to a purpose built compound at the Precinct. The scheduling of the compound will ensure business as usual and enable Precinct growth

Other Early Works activities that are being undertaken and/or planned include:

Enabling site works:

- Demolition permit for administration building
- Removal and reallocation of park infrastructure in conjunction with Parks and Recreation
- Selected vegetation relocation and removal, along with new stock selection and supply
- Service relocation associated with the separation of the buildings
- Removal of existing fuel facility at the Administration Building

Decanting of staff tenancies:

- Decanting of Council staff and equipment including the childcare by 31 December 2015

Reallocation of assets:

- Reallocation and storage of residual furniture and fittings where practical and possible. For example, the fit-out of the Riverside Hub studios and gallery administration
- Assessment and relocation of artworks both inside and surrounding the building. For example the relocation of two sculptures to the Botanic Gardens
- Heritage salvage assessment and plan
Ensuring operational efficiency:

- Maintenance contract adjustments to ensure operational efficiencies and commercial consideration to service providers
- Review of TACGC existing service contracts and operational requirements to ensure capacity development to manage the Riverside gallery and studio spaces
- Building and contents insurance review
- Integration and liaison with Council’s ICT program

Integration with Stage 1 deliverables:

- Review of TACGC ICT, security and telephone systems for integration with the Riverside Hub

6 ALIGNMENT TO THE CORPORATE PLAN, CORPORATE STRATEGIES AND OPERATIONAL PLAN

Gold Coast 2020 Corporate Plan

The project vision aligns directly with the core themes and values of the Gold Coast 2020 Corporate Plan. The most relevant Signature Action to the Cultural Precinct in the Corporate Plan 2020 is:

Plan and develop the city’s cultural heartland at Evandale with a world class Cultural Precinct connected to Surfers Paradise via a cultural corridor.

Culture Strategy 2023

The strategy identifies key strategic outcomes and catalysts for change. The Gold Coast Cultural Precinct is identified as a key catalyst for change, with outcomes detailed below:

Strategic Outcome 1: Our Culture is distinctly Gold Coast
Strategic Outcome 2: A place where culture is everyday
Strategic Outcome 3: A community that values its cultural heritage
Strategic Outcome 4: A city where creativity creates opportunity

Economic Development Strategy 2023

A key activity of the Economic Development Strategy 2023 is to “develop the city’s cultural heartland at Evandale with a world class Cultural Precinct and parklands connected to Surfers Paradise via a cultural corridor”.

A key plan of the Economic Development Strategy is the Destination Tourism Management Plan (DTMP), which cites delivery of Infrastructure and Investment Attraction as a Strategic Priority (Section 3). A Signature Action within Section 6 (Nature and Culture) is to deliver two ‘catalyst projects (which) provide a once-in-a-generation opportunity for the City. These include the GC2018 cultural and entertainment program and the Cultural Precinct. The Gold Coast Cultural Precinct is described as “a cultural and tourism activity hub for the city including an Arts Museum, Artscape, Arts Centre and Art walk to Surfers Paradise”.
7 COMMONWEALTH GAMES IMPACT

During 2018 it is proposed that Stage 1 of the GCCP will be a venue for various supporting events in the GC2018 arts and cultural program and provide a platform to showcase the city’s cultural aspirations. This further extends to promotional opportunities to attract collaborative partnerships, take advantage of the investment in Stage 1, and assist in investment attraction for future stages of the Precinct.

Moreover, the GC2018 transport strategy envisages considerable reliance on walking as a mode to connect accommodation precincts to Games venues and supporting events. The green bridge walking connection between the major accommodation and live site activities in Surfers Paradise and the GCCP will be a vital supporting element to the GC2018 event.

With a live site planned for Surfers Paradise beachfront, it is likely the Evandale parking areas may be utilised for informal park and walk activities during the evening events, and the new green bridge would an ideal addition to the transport strategy for the Surfers Paradise live site.

8 FUNDING AND RESOURCING REQUIREMENTS

Implementation of the adopted funding sources is progressing per the Council Funding Plan Version 3.0 endorsed in June 2015.

9 RISK MANAGEMENT

The Cultural Precinct has a Project Risk Register which identifies potential risks and outlines suggested strategies to mitigate these risks. The Risk Register is in line with Council policy and will be maintained throughout the life of the project. Any major risks identified will be elevated to the Project Control Group and if required, the Steering Committee for consideration.

10 STATUTORY MATTERS

Not applicable

11 COUNCIL POLICIES

Not applicable

12 DELEGATIONS

Not applicable
13 COORDINATION & CONSULTATION

In the table below, identify internal and external stakeholders that have been involved / participated in the proposal to date and the outcome of that participation.

<table>
<thead>
<tr>
<th>Name and/or Title of the Stakeholder Consulted</th>
<th>Directorate or Organisation</th>
<th>Is the Stakeholder Satisfied With Content of Report and Recommendations (Yes/No) (comment as appropriate)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Criena Gehrke, Executive Coordinator, Arts and Culture Branch</td>
<td>Economic Development and Major Projects</td>
<td>Yes</td>
</tr>
</tbody>
</table>

14 STAKEHOLDER IMPACTS

A detailed list of stakeholders and engagement methods is outlined in the project’s Communication and Engagement Plan.

Construction of Stage 1 will have potential implications, such as site access and local noise generation, at various times. Stakeholders include neighbouring residents and businesses, local event organisers, park users, Council staff, visitors and customers, staff and volunteers of The Arts Centre Gold Coast (TACGC).

The Project Team and ADCO will continue to engage with TACGC, Corporate Communication, The Arts and Culture Unit, City Events and other sections within Council to identify and minimise potential impacts. In association with Stage 1 works, regular construction updates will be provided and community information sessions offered at key milestones.

Stakeholder engagement and related communication during the period September to November has focused on the Evolving Evandale sub-project and Stage 1 design development and delivery. This work has included:

- Evolving Evandale, Surfers Paradise Administration Building celebration
- Gold Coast Open House, Evandale Tours - including Surfers Paradise Administration Building and Civic Focus Chambers Building
- Awarding of the Stage 1 construction site fencing artwork competition, in conjunction with TACGC. Selected by public vote, the colourful Gold Coast Happy Days by Gold Coast artist, Go Suga was inspired by the future Cultural Precinct and the city’s active lifestyle. Gold Coast Happy Days will enliven project site fencing until Stage 1 is completed ahead of the Gold Coast 2018 Commonwealth Games™.

Communication and engagement over the next quarter will focus on Stage 1 construction.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

15 TIMING

Key Cultural Precinct milestones and timings are shown in refer Attachment 5.

The Managing Contractor is managing Schematic Design and Detail Design Documentation proceeding throughout 2015. Early works will commence in late 2015 and main construction activities beginning in 2016. The administration building is programmed to commence demolition in early 2016. The project is currently on schedule.

16 CONCLUSION

Stage 1 (refer Attachment 2) of the GCCP has achieved the following milestones since the last Council update report of 8 September 2015:

- Awarding and completion of a number of Early Enabling Work Packages
- Commencement of Schematic Design based on concept B as presented at Council on 8 September 2015

The Concept Design report brought together the vision and key strategic requirements of the Masterplan to define the functionality and technical requirement of Stage 1 deliverables. This includes the Riverside Hub, Artscape and the revised Versatile Outdoor Space (VOS – Option B).

The Schematic Design has commenced with the final concept design being agreed to by Council and the Managing Contractor, ADCO. Schematic Design has focused mainly on technical components within the buildings structures.

16.1 Riverside Hub

Schematic Design has commenced AND will continue to develop the Riverside Hub (refer Attachment 3) which will provide The Arts Centre (TACGC) and the City with increased and improved exhibition space, an ability to offer new exhibitions, office accommodation, increased professional opportunity and capacity.

16.2 Versatile Outdoor Space (VOS)

Two architectural responses were presented to Council on 8 September 2015. At that meeting Council resolved the development of Option B (refer Attachment 4). This option prior to the commencement of Schematic Design was further tested through various workshops and discussions which were held to ensure clear scope for design. These workshops specifically addressed functionality and technical requirement of Stage 1 with development as part of Schematic Design. Schematic Design has progressed with a focus on understanding and detailing the technical components of the VOS such as structural form and service layouts.

16.3 Green Bridge

The design and approval of the Green Bridge in the Stage 1 funding enables Council to be in a position to deliver the project should construction funding become available.

A value for money exercise as per Councils resolution (refer G15.0818.003) is currently underway.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

17   RECOMMENDATION

It is recommended that Council resolves as follows:

1   That Council notes the update report.

Author:   Authorised by:
Trent Windsor             Darren Scott
Principal Project Officer  Director Economic Development and Major
                           Projects

November 2015
TRACKS REF: 51927805

COMMITTEE RECOMMENDATION:  ED15.1126.001
moved Cr Betts    seconded Cr Taylor

1   That Council notes the update report.

2   That the next quarterly update report be brought back to Council in April 2016.

   CARRIED
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

ATTACHMENT 1

<table>
<thead>
<tr>
<th>Council</th>
<th>Date</th>
<th>Subject</th>
<th>Resolution</th>
</tr>
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<tbody>
<tr>
<td>705</td>
<td>Tuesday 8 September 2015</td>
<td>RESOLUTION G15.0911.014 moved Cr Tate seconded Cr Owen-Jones</td>
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<tr>
<td></td>
<td></td>
<td>That the Report of the Special Budget Committee Meeting held on Tuesday, 8 September 2015 covered by Recommendations numbered B15.0908.001 to B15.0908.007 be received with a correction to Item 6 to add ‘Carried’ after resolution.</td>
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<td>Changed Recommendation COMMITTEE RECOMMENDATION B15.0908.002</td>
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<td></td>
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<td>(11 September 2015, Special Budget Committee Meeting 8 September 2015)</td>
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<td>Moved Cr Grummitt seconded Cr La Castra</td>
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<td></td>
<td></td>
<td>1. That Council endorses the design concept B as presented at Council for the Versatile Outdoor Space.</td>
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<td>2. That Council note that a report on governance of the Cultural Precinct will be presented by the CEO in due course, to inform future programming and operational matters relevant to the precinct.</td>
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<td>3. That the next quarterly report be bought back to Council in November 2015 including an update on design development.</td>
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<td>4. That budget matters relating to stage 1 be referred to Special Budget Committee Meetings.</td>
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<td>5. That the agenda and minutes of Mayor’s Arts and Cultural Advisory Committee be circulated to Councillors.</td>
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CARRIED UNANIMOUSLY
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
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<table>
<thead>
<tr>
<th></th>
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<th>COMMITTEE RECOMMENDATION B15.0908.005</th>
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<tr>
<td></td>
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<td>7 b $5,001,069 - transfer to Strategic Priority Reserve as funding towards the Cultural Precinct Bridge and other public access to Cultural Precinct, with the allocation being subject to the endorsed value engineering exercise and the outcome of the funding application through the National Stronger Regions Fund.</td>
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<table>
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<tr>
<th>697</th>
<th>Tuesday, 5 May 2015</th>
<th>Gold Coast Cultural Precinct Project Update</th>
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<tr>
<td></td>
<td>Council, at its meeting of 5 May 2015 considered Version 2.0 of the Stage 1 Funding Plan and resolved Ex Minute No. G15.0505.032 and B15.0504.006</td>
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<td></td>
<td>That Committee Recommendation B15.0504.006 be adopted, with an additional Part 11, such that it reads in its entirety as follows:-</td>
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<tr>
<td></td>
<td>1. That the report/attachment be deemed non-confidential except for those parts deemed by the Chief Executive Officer to remain confidential in accordance with sections 171 (3) and 200 (5) of the Local Government Act 2009.</td>
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<td></td>
<td>2. That Council notes the update report.</td>
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<td></td>
<td>3. That the outcomes of the review process for the Versatile Outdoor Space - amphitheatre concept is provided to Council as part of the regular quarterly project reporting.</td>
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<td>4. That Council note the inclusion of the design of the Greenbridge, within the Stage 1 project costs, is to progress design, obtain and address certainty regarding approvals to position the Greenbridge as a ‘Shovel Ready’ project should construction funding become available.</td>
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<td>5. That Council endorse the updated Cultural Precinct Stage 1 Funding Plan (Version 2.0 as at May 2015) as detailed in the attached advice, and that Version 3.0 as proposed be tabled and publicly disclosed no later than the adoption of the 2015-16 budget.</td>
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<td>6. That Council notes a Version 3.0 of the Funding Plan will be submitted in due course, pending the outcome of the National Stronger Regions Grant Funding application.</td>
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<td>7. That the next quarterly report be brought back to Council in August 2015, including an update on the design development of Stage 1 elements and budget status.</td>
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ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

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<td>8.</td>
<td>That budget matters relating to Stage 1 be referred to Special Budget Committee Meetings.</td>
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<td>9.</td>
<td>That copies of the following reports be distributed to Councillors:-</td>
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<tr>
<td></td>
<td>a  Quantity Surveyors Report by Donald Cant Watts Corke;</td>
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<td>b  Results from community consultation from The Reveal;</td>
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<td>c  Business Plan for Stage 1;</td>
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<td>d  Minutes from the Mayor’s Arts &amp; Cultural Advisory Committee;</td>
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<td></td>
<td>e  That the Mayor write to Gold Coast Waterways Authority requesting an update on the ferry utilisation for events to date and prospects for future ferry services to Evandale.</td>
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<td>10.</td>
<td>That Council note that noise mitigation measures will need to be considered in relation to the Outdoor Performance Space.</td>
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<tr>
<td>11.</td>
<td>That 58 Sovereign Drive, Mermaid Waters (Lot 639, RP138951) be further considered by the Council prior to any decision to dispose of or otherwise.</td>
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</tbody>
</table>

693 Friday, 17 February 2015

Gold Coast Cultural Precinct Project Update

G15.0217.020 and ED15.0212.001

That Committee Recommendation ED15.0212.001 be adopted as printed which reads as follows:-

1. That the report/attachment be deemed non-confidential except for those parts deemed by the Chief Executive Officer to remain confidential in accordance with sections 171 (3) and 200 (5) of the Local Government Act 2009.
2. That Council notes the update report.
3. That Council adopt the latest revision of the site wide masterplan (Attachment 2) with main changes described in the report in section 5.1 only.
4. That the next quarterly report be brought to Council in May 2015, including an update on the design development of Stage 1 elements and budget status.
<table>
<thead>
<tr>
<th>Item</th>
<th>Date</th>
<th>Location</th>
<th>Reference</th>
<th>Note</th>
</tr>
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<tbody>
<tr>
<td>5</td>
<td></td>
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<td></td>
<td>That budget matters, relating to Stage 1, be referred to Special Budget Committee.</td>
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<tr>
<td>6</td>
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<td></td>
<td>That Council note that noise mitigation measures will need to be considered in relation to the outdoor performance space.</td>
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<tr>
<td></td>
<td>#44223183</td>
<td>Gold Coast Cultural Precinct</td>
<td></td>
<td>That Council resolve as follows:</td>
</tr>
<tr>
<td>1</td>
<td></td>
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<td></td>
<td>To endorse the scope of works for Stage 1 of the Gold Coast Cultural Precinct as described in the Councillor advice of 8 May 2014, shown in the attached images, and summarised as follows:</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>- Studies and design for site approvals</td>
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<td></td>
<td></td>
<td>- Site-wide schematic design</td>
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<td></td>
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<td></td>
<td></td>
<td>- Design and construct Versatile Performance Space</td>
</tr>
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<td></td>
<td>- Design and construct Riverside Gallery</td>
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<td></td>
<td></td>
<td>- Design and construct Artscape</td>
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<tr>
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<td></td>
<td></td>
<td>- Site-wide precinct planning</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>To note the estimated cost of $37million (in 2014 dollars) for Stage 1.</td>
</tr>
<tr>
<td>3</td>
<td></td>
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<td></td>
<td>To note the following schedule of works for Stage 1 of the Gold Coast Cultural Precinct:</td>
</tr>
<tr>
<td></td>
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<td>- 2014-15 – Vacate Surfers Administration building</td>
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<td></td>
<td></td>
<td></td>
<td>- Late 2015 – Vacate Childcare facility</td>
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<td></td>
<td>- January 2016 – Commence construction</td>
</tr>
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<td></td>
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<td></td>
<td>- February 2018 – Stage 1 complete</td>
</tr>
</tbody>
</table>
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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<tbody>
<tr>
<td>4</td>
<td>To endorse the Funding Plan as identified in the Councillor advice of 8 May 2014 which may comprise a mix of the following, over the next four years:</td>
</tr>
<tr>
<td></td>
<td>a Disposal of surplus land assets</td>
</tr>
<tr>
<td></td>
<td>b Recreational Space Separate Charge adjustment of $5.00 per year</td>
</tr>
<tr>
<td></td>
<td>c Tourism Levy adjustment</td>
</tr>
<tr>
<td></td>
<td>d Other (subject to current commercial-in-confidence negotiations)</td>
</tr>
<tr>
<td>5</td>
<td>That the following sites be immediately endorsed for future disposal, subject to pre-disposal ‘optimisation’ as determined by the CEO:</td>
</tr>
<tr>
<td></td>
<td>a 13 Hinze Street, Southport – Lot 1 RP156450 (incorporating appropriate car parking)</td>
</tr>
<tr>
<td></td>
<td>b 29 Pine Street, Jacobs Well – Lot 95 RP99812</td>
</tr>
<tr>
<td></td>
<td>c 262 Benowa Road, Benowa – Lot 151 RP97038</td>
</tr>
<tr>
<td></td>
<td>d 262 Benowa Road, Benowa – Lot 152 RP97038</td>
</tr>
<tr>
<td></td>
<td>e 11 Thornton Street, Surfers Paradise – Lot 161 RP21845</td>
</tr>
<tr>
<td></td>
<td>f 467 Gold Coast Springbrook Road, Mudgeeraba – Lot 16 RP99265</td>
</tr>
<tr>
<td></td>
<td>g 2977 Nerang Murwillumbah Road, Natural Bridge – Lot 5 RP147374</td>
</tr>
<tr>
<td></td>
<td>h 49 Kalinna Drive, Broadbeach Waters – Lot 102 RP90789</td>
</tr>
<tr>
<td></td>
<td>i 1 Paddington Place, Robina – Lot 71 SP202854</td>
</tr>
<tr>
<td></td>
<td>j 58 Sovereign Drive, Mermaid Waters – Lot 659 RP138951</td>
</tr>
<tr>
<td></td>
<td>k 12 Encamp Street, Reedy Creek – Lot 7 RP907373</td>
</tr>
<tr>
<td></td>
<td>l 33 Station Street, Currumbin Waters – Lot 14 RP32008</td>
</tr>
<tr>
<td></td>
<td>m 31 Station Street, Currumbin Waters – Lot 13 RP32008</td>
</tr>
<tr>
<td></td>
<td>n 39 Gavin Arterial Road, Oxenford – Lot 10 SP188408</td>
</tr>
</tbody>
</table>
 ITEM 1  (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

6 That the following be subject to a site specific options review which will be considered by the Council prior to any decision to dispose or otherwise:
   a  44 Price Street, Nerang – Lot 807 N1161
   b  460 Gilston Road, Gilston – Lot 9 RP21872
   c  14 Longhill Road, Gilston – Lot 12 RP21872
   d  12 Longhill Road, Gilston – Lot 11 RP21872
   e  451 Gilston Road, Gilston – Lot 10 SP188400
   f  49 North Road, Lower Beechmont – Lot 87 RP91593
   g  51 North Road, Lower Beechmont – Lot 88 RP91593
   h  6 Sandpiper Drive, Burleigh Waters – Lot 901 RP123797
   i  1 Yvonne Court, Miami – Lot 20 RP160021

7 That prior to any agreements being entered into with third parties in relation to the funding plan, the matter be brought back to Council.

8 That a Gold Coast Cultural Precinct Reserve be established for the purpose of establishment, maintenance and operation of the Gold Coast Cultural Precinct.

9 That Councillors be provided with a Quarterly update on development progress and related funding actions.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

<table>
<thead>
<tr>
<th>Resolution Number</th>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
</table>
| G13.1119.027      | Friday, 15 November 2013 | Moved Cr Gates Seconded Cr Taylor That Committee Recommendation CG13.1115.001 Be Adopted As Printed Which Reads As Follows:-  
1 That The Report/Attachments Be Deemed A Confidential Document And Be Treated As Such In Accordance With Sections 171 (3) And 200 (5) Of The Local Government Act 2009 And Remain Confidential Until 5.00pm Thursday 21 November 2013.  
2 That Council endorse the Gold Coast Cultural Precinct Design Competition Jury evaluation and selection of a winner, subject to finalisation of an MOU.  
3 That the competition winner be publicly announced on 21 November 2013 including all related competition documentation.  
4 That Council notes THE REVEAL exhibition and community engagement activities program that will run from 21 November to 15 December 2013.  
5 That officers bring back a report after THE REVEAL, with a methodology and budget for proceeding with development of the cultural precinct project for the remainder of the 2013-14 Financial Year and for the staged delivery of the Gold Coast Cultural Precinct. |
### ITEM 1 (CONTINUED)
**GOLD COAST CULTURAL PRECINCT – UPDATE REPORT**
**LG235/46/03/03/01(P1)**

<table>
<thead>
<tr>
<th>Resolution</th>
<th>Moved</th>
<th>Seconded</th>
<th>Motion</th>
</tr>
</thead>
</table>
| COMMITTEE RECOMMENDATION CG13.0515.001 | Cr Bell | Cr Tate | 1. That Council note the content of this report and the attached results of the Chevron and Cronin Island Green Bridge Survey.  
2. That this report, its attachments including the survey outcomes, further flood modeling information and a copy of the Chevron Island development approvals be provided to the Design Competition Stage Two Shortlisted Competitors as an addendum to the reference information for consideration in their design responses.  
3. That in response to the survey results, the Chevron Island alignment of the proposed Green Bridge be at Mawarra Street, and that the community be informed accordingly.  
4. That the Evandale alignment of the Green Bridge be as further determined by Council following the Design Competition.  
5. That any necessary property or planning matters to facilitate the above resolutions be progressed by Council officers. | CARRIED |
### ITEM 1 (CONTINUED)
**GOLD COAST CULTURAL PRECINCT – UPDATE REPORT**
**LG235/46/03/03/01(P1)**

| 655 | Tuesday, 12 March 2013 #39656449 | Gold Coast Cultural Precinct Design Competition | RESOLUTION G13.0312.012 Moved Cr Tate Seconded Cr Gates
That Committee Recommendation CG13.0227.001 be adopted, with a change to Part 2, such that it reads in its entirety as follows:
1. That the report and attachments be deemed a confidential document and be treated as such in accordance with sections 171 (3) and 200 (9) of the Local Government Act 2009 and that the document remain confidential until the public launch of the design competition, unless Council decides otherwise by resolution.
2. That Council endorse the competition documentation provided in Attachment 1.
3. That Council endorse the recommended jury shortlist (with reserves) provided in Attachment 2 as amended.
4. That Council endorse the competition schedule as outlined in Attachment 3 | CARRIED |

| 648 | Monday 5 November, 2012 #45291144 | Mayoral Minute | RESOLUTION G12.1105.003 Moved Cr Tate Seconded Cr Gates
That the Gold Coast City Council support the community consultation to be undertaken to determine the alignment of the Chevron Island Greenbridge. | CARRIED UNANIMOUSLY |
## ITEM 1 (CONTINUED)
**GOLD COAST CULTURAL PRECINCT – UPDATE REPORT**
*LG235/46/03/03/01(P1)*

<table>
<thead>
<tr>
<th>647</th>
<th>Tuesday 23 October 2012 #37661237</th>
<th>Gold Coast Cultural Precinct – Project Planning Update</th>
<th>RESOLUTION G12.1023.009 Moved Cr Taylor Seconded Cr Tozer</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td></td>
<td>That Committee Recommendation CG12.1010.001 be adopted, with a change to Part 3, such that it reads in its entirety as follows:</td>
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<tr>
<td></td>
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<td></td>
<td>1 That Council endorse the Gold Coast Cultural Precinct Vision September 2012 for the purpose of proceeding with a competitive design process to attain high quality, detailed design concepts.</td>
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<td></td>
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<td></td>
<td>2 That Council consider the budget submission included in the 2012/13 September Budget Review to progress the Gold Coast Cultural Precinct including Greenbridge project.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>3 That Council resolve that it is in the public interest that a competition in the structure of an Expression of Interest (EOI) and tender process be undertaken to deliver a concept design for the Cultural Precinct.</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>4 That the Chief Executive Officer undertake the necessary planning and activities to move Council staff out of the existing Evandale administration buildings at the appropriate time in advance of the development of the Evandale Cultural Precinct with the exception of the riverside and civic chambers buildings.</td>
</tr>
<tr>
<td></td>
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<td>5 That the design brief be brought back to Council for consideration prior to commencement of the competition process.</td>
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<td>CARRIED</td>
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<tr>
<td></td>
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<td></td>
<td>Cr Crichlow requested that her vote in the negative be recorded.</td>
</tr>
</tbody>
</table>
### Gold Coast Cultural Precinct – Update Report

<table>
<thead>
<tr>
<th>Resolution Number</th>
<th>Moved</th>
<th>Seconded</th>
<th>Motion Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>G11.0916.012</td>
<td>Cr Douglas</td>
<td>Cr Grummitt</td>
<td>That Committee Recommendation ED11.0913.004 be adopted as printed.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>CARRIED</td>
</tr>
</tbody>
</table>

#### Committee Recommendation ED11.0913.004

Moved Cr La Castra, Seconded Cr Grew

1. That Council endorse the proposed Project Governance and Decision-Making Framework for the preliminary project planning stage of the Gold Coast Cultural Precinct.

2. That Council note progress on the project planning activity associated with development of the Gold Coast Cultural Precinct and the scheduled intention to report back to Council by January/February 2012 for consideration of the consolidated outcomes of the Cultural Resources Audit and draft Strategic Assessment of Service Requirement submission, including a forecast of the 2012-13 budget required to progress the project.

3. That a briefing be arranged for Councillors, State and Federal Members and endorsed candidates.

Cr Crichlow requested her vote in the negative be recorded.  

CARRIED
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

| 606 | Friday, 24 June 2011 #37213507 | Gold Coast Cultural Precinct – Community Consultation Outcomes | RESOLUTION G11.0624.008 Moved Cr Douglas Seconded Cr La Castra
That the Report of the Economic Development & Tourism Committee Meeting held on Tuesday, 21 June 2011 covered by Recommendations numbered ED11.0621.001 to ED11.0621.006 be received.

CARRIED

COMMITTEE RECOMMENDATION ED11.0621.006
Moved Cr Grew Seconded Cr La Castra

1 That Council note the overall outcome of the Gold Coast Cultural Precinct consultation program which substantiates that there is significant community support for proceeding with the proposal to develop the Evandale site as the primary cultural precinct for the City (79.9 per cent) and 70.7 per cent supporting the site masterplan presented.

2 That Council note the synthesis of key issues arising through the consultation program as:

a DISTINCTIVE, INNOVATIVE & GREEN: ensuring design of the precinct is forward-thinking, distinctively Gold Coast in style and sympathetic to the natural environment;

b ACCESSIBLE: improving public and active transport connections and providing adequate on-site car parking;

c DIVERSE & ACTIVE: ensuring a greater mix of cultural activities and facilities for all types and ages of people;

d PARKLAND RETENTION & ENHANCEMENT: maximising access and enhancing the parkland, especially the lake and riverfront edges, for community recreation;

e VALUE: demonstrating and delivering return on financial investment required for the development;

and that all community feedback be considered and addressed as the project design brief and business case development proceed in the next stage.
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

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<table>
<thead>
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<tbody>
<tr>
<td>3</td>
<td>That the Gold Coast Cultural Precinct Consultation Report and the Communication Report to be made publicly available on the project website.</td>
</tr>
<tr>
<td>4</td>
<td>That a Community Engagement Strategy for on-going community information and participation through the life of the project be developed, including particular attention to engagement of visitors and people under 20 years of age.</td>
</tr>
<tr>
<td>5</td>
<td>That a further report be brought back to Council with:</td>
</tr>
<tr>
<td></td>
<td>a the proposed Project Governance and Decision-Making Framework; and</td>
</tr>
<tr>
<td></td>
<td>b detail of the project plan for moving the project forward as outlined in the diagram - Attachment 6.7</td>
</tr>
<tr>
<td>6</td>
<td>That the Director Economic Development and Major Projects progress discussions with Queensland and Australian Government agencies with prospective partnership interests in the Gold Coast Cultural Precinct.</td>
</tr>
</tbody>
</table>
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

<table>
<thead>
<tr>
<th></th>
<th>576</th>
<th>Thursday, 26 November 2015 #39455411</th>
<th>Evandale Cultural and Workplace Progress Report No 7</th>
<th>RESOLUTION G10.0917.009 Moved Cr Douglas Seconded Cr Grew CARRIED</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>That Committee Recommendation ED10.0914.002 be adopted, with the addition of a part 8, such that it reads in its entirety as follows:</td>
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<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>That Council notes the potential city transformation and economic benefits that a redeveloped cultural and civic precinct can bring to the city.</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>That Council notes the high level cost plan.</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td>That Council proceed with community consultation and the procurement of consultants to progress schematic design for the cultural and civic precinct and that a report be provided to Council presenting the outcomes.</td>
</tr>
<tr>
<td>4</td>
<td></td>
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<td></td>
<td>That Council notes the potential funding model which is based on securing funding from State, Federal and private funding partners.</td>
</tr>
<tr>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td>That Council acknowledges the outcomes of the Evandale Taskforce and the Mayor write to the external Taskforce members thanking them for their participation and time in assisting Council.</td>
</tr>
<tr>
<td>6</td>
<td></td>
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<td></td>
<td>That Council note that the Evandale Taskforce has endorsed the project scope and seeks Councils support for this endeavour.</td>
</tr>
<tr>
<td>7</td>
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<td></td>
<td>That the Evandale Taskforce recommend that Council recognise the significance of the green bridge connections as a component of the project and further recommends their inclusion in the project scope and the necessity for detailed investigations.</td>
</tr>
<tr>
<td>8</td>
<td></td>
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<td></td>
<td>That the Director Economic Development &amp; Major Projects bring forward Terms of Reference for the ongoing Taskforce to move the project forward.</td>
</tr>
</tbody>
</table>
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

ATTACHMENT 2.1

CONTRACT DESIGN SCOPE

COMPONENTS:
1. EARLY ENABLING WORKS
2. RIVERSIDE GALLERY & COLLABORATIVE SPACE; (TOTAL GFA 3200m2)
   - LOWER GROUND (1800m2 + CAFE)
   - UPPER GROUND (1400m2)
   - RIVERSIDE CAFE (200m2)
   - BUILDING TREATMENT
3. VERSATILE OUTDOOR SPACE (500m2)
4. ARTSCAPE (4000m2)
5. INTERMEDIARY ARTSCAPE (18000m2)
6. SITES FOR FUTURE DEVELOPMENT

*PLEASE REFER TO THE MASTER PLAN MP-AHN-0890-075 FOR FULL DESIGN SCOPE OF PROJECTS.

LEGEND
- ADMINISTRATION BUILDING OUTLINE
- INTERMEDIARY ARTSCAPE
- EXTENT OF WORKS
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

CONCEPT OPTION DESIGN SCOPE

ATTACHMENT 2.2
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

STAGE 1 – RIVERSIDE HUB

ATTACHMENT 3.1
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/03/01(P1)

STAGE 1 – RIVERSIDE HUB (Level 2)

ATTACHMENT 3.2
ITEM 1 (CONTINUED)
GOLD COAST CULTURAL PRECINCT – UPDATE REPORT
LG235/46/03/01(P1)

ATTACHMENT 4

STAGE 1 – CONCEPT OPTION VERSATILE OUTDOOR SPACE (Option B)
### ATTACHMENT 5

#### GCCP – STAGE 1 DELIVERY OVERVIEW

<table>
<thead>
<tr>
<th>Stage 1 Delivery Overview</th>
<th>Strategic &amp; Operational Planning</th>
<th>Stage 1 Design Development</th>
<th>Stage 1 Construction</th>
<th>Stage 1 Operation</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 2015</td>
<td>Stage 1: Design Development</td>
<td>Stage 1: Construction</td>
<td>Stage 1: Operation</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Stage 1: Strategic Planning</td>
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</tr>
</tbody>
</table>

#### Master Planning
- Project Team Review 50%
- Project Team Review 90%
- Council Adopted Latest Masterplan

#### Business Planning
- Business Planning Complete
- Precinct Business Planning
- Property & Commercial Advice

#### Stage 1 Design & Construction
- Design & Documentation
- Concept Design August
- Schematic Design December
- Developed Design: April/May
- Managing Procurement Process
- MC Stage 1 Award
- Early Works Arising
- MC Stage 2 Award
- Construction Documentation Completion
- DA Approval Process
- Early Works
- Admin Building Demolished: January
- Main Stage 1 Works
- Stage Completed: November 2017

#### Greenbridge Design & Documentation
- Design & Documentation
- Concept Design: November
- Schematic Design: January
- Developed Design: April/May
- Construction Documentation: January
- Development Approval
- Construction
- Bridge Completed: November 2017
ITEM 2  ECONOMIC DEVELOPMENT BRANCH
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

Refer Attachment 1 – 2 Page Attachment
Refer Attachment 2 – 5 Page Attachment

1 BASIS FOR CONFIDENTIALITY

Not Applicable.

2 EXECUTIVE SUMMARY

Not Applicable.

3 PURPOSE OF REPORT

The purpose of this report is to seek approval for a one year extension to the Study Gold Coast (SGC) three year funding agreement from 1 July 2016 to 30 June 2017 to ensure that SGC has reasonable legal tenure to be able to achieve the objectives of its role and have continuity in its operations.

4 PREVIOUS RESOLUTIONS

Council at its meeting of 14 May, 2013 resolved in part G13.0514.020:

1 That Council endorse the draft business plan as the basis for the funding partnership between Council and Study Gold Coast, as previously supported

2 The Council authorise the CEO to enter into a three year funding agreement with Gold Coast Education and Training Network, TA Study Gold Coast (subject to confirmed funding in the 2013/14 budget).

Additional resolutions relevant to SGC are provided at Attachment 1.

5 DISCUSSION

5.1 Background

In May 2014, Council endorsed a 10 year Workforce Framework, which sits under the Economic Development Strategy 2023. The Framework focuses on lifting rates of tertiary qualifications and skilled employment, particularly in STEAM (Science, Technology, Engineering, Arts and Maths). It articulates a partnership approach with SGC, individual education and training institutions, industry and other levels of government.

SGC is central to the achievement of the Workforce Framework objectives and is principally responsible for marketing the city as an education destination and engaging with students to ensure a positive study experience in the city. SGC also works in collaboration with the City of Gold Coast to advocate for education, promote graduate retention into jobs in the city, increase domestic student aspirations and pathways, promote STEAM careers and work to leverage international global connection opportunities.
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

5.2 Study Gold Coast Contract

A three year funding agreement between the City and SGC was signed on 11 December 2014. The contract period runs from 1 July 2013 to 30 June 2016. SGC is also co-funded by its education industry partners; namely, the three universities, TAFE and a number of registered training organisations (RTOs).

A Deed of Variation to the SGC funding agreement was signed on 21 October 2015 to cover the additional funding granted in the 2015/16 budget for the China Education proposal ($335,000) and Student Inclusion and Experience program ($55,000).

SGC is now preparing the business plan and funding proposal to seek Council’s support for a further three years from 1 July 2016 to 30 June 2019. The approval of that next three year funding agreement will be considered by Council during the 2016/17 budget preparations at the same time as the completion of the current three year contract.

While Council is only under contract to SGC until 30 June 2016, it has become evident that this will not provide SGC with reasonable legal tenure to maintain its operations, presenting SGC with a number of potential legal and compliance issues; for example, entering into rental agreements and staff contracts for periods beyond the validity of its funding agreement. Uncertainty around planned activities and commitments could also negatively impact the City’s reputation and the expectations for continuity of SGC’s activities by SGC’s education industry partners.

Given the objectives of the three year funding agreement and the intent for SGC’s role, future funding agreements should provide SGC with reasonable legal tenure by ensuring that the agreement always had a minimum of one year to run at any time.

To ensure that SGC is provided with reasonable legal tenure enabling a smooth transition into the next funding agreement period, it is recommended that SGC’s current contract be extended by one year to 30 June 2017 and that the next three year funding agreement be considered by Council no later than June 2016. This will provide SGC with the confidence to ensure continuity in its operations, maintain staff morale and staff retention, and assist in the forward management of planned activities and events and other logistical issues, such as staff salaries and rental agreements for premises.

Study Gold Coast’s existing core members are committed to the ongoing relationship and the provision of funding for the extended period (refer to letter in Attachment 2).
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/- (P20)

5.3 Study Gold Coast Performance

Since the start of the current three year funding agreement, SGC has embraced its contractual commitments. In its six-monthly reports to Council, SGC has provided regular updates on progress in delivering on the project objectives and industry indicators identified in Schedule 2 of the funding agreement. Achievements to date include:

- Rebranding SGC to align with the new city brand
- Improved education brand positioning and marketing of the Gold Coast including more than doubling SGC’s digital presence since the start of 2014
- Delivery of the annual Careers Expo
- Delivery of the annual Science Fair. In 2015 this was rebranded as the Science and Technology Festival and reformatted as a week-long festival of activities attracting larger numbers than the previous one-day Science Fair
- Initiating the ‘Mayor’s International Ambassador’s Program’ in 2014
- Delivery of the inaugural ‘International Students Day’ in 2015 as part of the Bleach* festival
- Implementation of the Mayor’s ‘Second Home Strategy’
- Promotion of Gold Coast education opportunities during the Mayoral Mission to China in April 2015
- Capture of the first significant data set from member organisations to provide a baseline of the size and economic value of the city’s education industry
- MOU signed with Gold Coast Tourism in May 2015 and now developing a closer working relationship

Currently, SGC is actively promoting the Gold Coast as an education destination through a targeted China strategy, developing a Student Inclusion and Experience Program, and preparing to launch a ‘careers kit’ for schools as part of a Raising Aspirations program. Investigations are also underway into a more coordinated and collaborative approach to work experience and internships for university students. This work is being supported by Council’s Economic Development and People and Culture Branches.

Overall, SGC is considered to be on track in delivering on its KPI’s and has the ongoing support of its existing core members.

It is therefore recommended that Council support a one year extension to the current SGC three year funding agreement from 30 June 2016 to 30 June 2017 and that the next three year funding agreement be considered by Council no later than June 2016. This will provide SGC with the reasonable legal tenure that it needs for continuity of its operations.
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

6 ALIGNMENT TO THE CORPORATE PLAN, CORPORATE STRATEGIES AND OPERATIONAL PLAN

This report relates to the two themes under the Corporate Plan 2020 – People and Prosperity. It directly relates to:

Theme - People

Outcome: 3.5. We are a highly skilled community - We offer a range of skills to meet the needs of business and industry.

Strategy: Implement the Economic Development Strategy and increase the study and training available to local residents leading to a wider range of employment options.

Theme – Prosperity

Outcome: 2.1. Our city is innovative and grows successful businesses - We have knowledge-based, start-up and entrepreneurial businesses

Strategy: Implement the Economic Development Strategy and promote the city's “have a go” attitude to create new start-up businesses and job opportunities.

Outcome: 2.2. We have a thriving cultural economy - Our city attracts and retains creative skills, talent and investment.

Strategy: Implement the Economic Development Strategy and build our strong creative base to deliver real business opportunities, attract new talent, knowledge workers and investment.

7 COMMONWEALTH GAMES IMPACT

The Gold Coast 2018 Commonwealth Games™ (GC2018) and the lead up to the games provides the opportunity for SGC and their membership to leverage an education legacy through showcasing the city’s education sector globally, including event and sport management expertise. SGC works in close collaboration with education providers and Council to promote education opportunities in the Gold Coast.

SGC is currently developing its five year strategic plan which includes a number of GC2018 legacy initiatives that specifically target workforce and education-related programs; namely:

- GC2018 Workforce and Education legacy program
- Commonwealth Education and Youth Media program
- Commonwealth Nations Ambassadors program
- Commonwealth Nation Student Enrolments program
- Games Work Experience program
- Experience 2016 – A study and work program for Gold Coast High School students

These workforce development and education initiatives will also assist to support sustainable skills and employment in the city beyond 2018.
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/- (P20)

8 FUNDING AND RESOURCING REQUIREMENTS

The education partnership with Study Gold Coast is being delivered as part of the Economic Development Strategy 2023 and is funded from the Economic Development recurrent operational budget for Workforce ED5600O0011 and Tourism ED5700O002.

Payments to SGC of $250,000 per annum under the current three year contract, and those for the China Education proposal and Student Inclusion and Experience program under the Deed of Variation for $390,000, are illustrated in the following table:

<table>
<thead>
<tr>
<th>Financial Year</th>
<th>Contract</th>
<th>Payments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013/14</td>
<td>3 year funding agreement</td>
<td>$250,000</td>
</tr>
<tr>
<td>2014/15</td>
<td>3 year funding agreement</td>
<td>$250,000</td>
</tr>
<tr>
<td>2015/16</td>
<td>3 year funding agreement</td>
<td>$250,000</td>
</tr>
<tr>
<td>2015/16</td>
<td>Deed of Variation</td>
<td>$390,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$1,140,000</strong></td>
</tr>
</tbody>
</table>

SGC have also received sponsorship from Council for delivery of the annual Science Fair in 2014 and 2015. The sponsorship comprised a total of $31,500 (2014/15 budget) for the 2014 Science Fair and $35,000 (2015/16 budget) for delivery of the rebranded 2015 Science and Technology Festival.

Approval is requested for a one year extension period, under the same terms and conditions as the existing three year contract, to provide SGC with reasonable legal tenure. It is recommended that the sum of $250,000 for the one year extension to the current three year contract be referred to Special Budget Committee for consideration in the 2016-17 City of Gold Coast budget deliberations for Economic Development recurrent operational budget for Workforce ED5600O0011 for the Education Partnership (Study Gold Coast).

People and Culture

Activities in relation to the delivery of the Workforce Framework will continue to be undertaken by staff within Council’s Economic Development Branch, working in partnership with external stakeholders including SGC.

9 RISK MANAGEMENT

Risk number CO000427 – Overreliance on construction and tourism industries exposes the Gold Coast to greater impacts of economic downturns.

SGC is instrumental in the achievement of the Workforce theme under the Economic Development Strategy 2023 which seeks to support an economy built upon a diversified knowledge and export base through the positioning the city as a national leader in education, attracting greater numbers of international students and increasing the level of tertiary skills in the city.
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/3981-(P20)

10 STATUTORY MATTERS

Legal Services has been consulted and has advised that this matter should be administered in accordance with the Beneficial Enterprises provisions of the Local Government Act 2009 (sections 39 – 41 of the Act).

11 COUNCIL POLICIES

Not Applicable.

12 DELEGATIONS

Not Applicable.

13 COORDINATION & CONSULTATION

<table>
<thead>
<tr>
<th>Name and/or Title of the Stakeholder Consulted</th>
<th>Directorate or Organisation</th>
<th>Is the Stakeholder Satisfied With Content of Report and Recommendations (Yes/No) (comment as appropriate)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Darren Scott, Director</td>
<td>EDMP</td>
<td>Yes</td>
</tr>
<tr>
<td>Toni Brownie, Manager, Economic Development</td>
<td>EDMP</td>
<td>Yes</td>
</tr>
<tr>
<td>Ian Hatton, Executive Coordinator Economic Development</td>
<td>EDMP</td>
<td>Yes</td>
</tr>
<tr>
<td>Stephen Bowden</td>
<td>OCEO</td>
<td>Yes</td>
</tr>
<tr>
<td>CEO, Study Gold Coast</td>
<td>Study Gold Coast</td>
<td>Yes</td>
</tr>
</tbody>
</table>

14 STAKEHOLDER IMPACTS

As mentioned above, SGC is co-funded by its education industry partners; namely, the three universities, TAFE and a number of registered training organisations (RTOs). The one year extension to the SGC funding agreement places an obligation upon its industry partners to provide matched funding of $250,000. At letters confirming the contribution from SGC’s education industry partners is included in Attachment 2.

15 TIMING

The Workforce Framework is a ten year framework to guide activities under the workforce theme of the EDS and to direct the partnership with SGC to achieve shared outcomes. The current funding agreement with SGC is for a three-year period ending 30 June 2016.

This report seeks an extension to the timing of Council’s current three year funding agreement until 31 December 2016.
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/- (P20)

16 CONCLUSION

On 14 May 2013, Council agreed to enter into a three year funding agreement with SGC. The contract period runs from 2013/14 through 2015/16, ending on 30 June 2016.

SGC is central to the achievement of the objectives of the Economic Development Strategy 2023 relating to workforce and education. SGC has made progress in delivering on its KPI's and is now preparing the business plan and funding proposal to seek Council’s support for a further three year funding agreement.

However, the approval for a further three year contract will be considered by Council in June 2016 at the same time as the completion of the current three year contract. To ensure that SGC is provided with reasonable legal tenure enabling a smooth transition to continue its operations into the next funding agreement period, it is recommended that SGC’s current contract be extended by one year to 30 June 2017 and that the next funding agreement be considered by Council no later than June 2016.

17 RECOMMENDATION

It is recommended that Council resolves as follows:

2 That the CEO be authorised to execute an amendment to the current three year agreement with the Gold Coast Education and Training Network (trading as Study Gold Coast) subject to the following provisions:

   EXTENSION, TERM & REVIEW

   a This Agreement be extended from 1 July 2016 for a term of 1 year concluding on 30 June 2017.

   b The Council will consider a new funding agreement no later than 30 June 2016.

   c If the Council forms the opinion that the Gold Coast Education and Training Network (trading as Study Gold Coast) has not satisfactorily performed its responsibilities, the Council may terminate this Agreement in accordance with Clause 22.

3 That the date of the final milestone report for the current funding agreement be changed to 30 June 2017, preceded by two additional milestone reports on 30 June 2016 and 30 March 2017.

4 That a business case and funding proposal prepared by Study Gold Coast be referred to the 2016-17 Special Budget Committee.

Author: Sue Wilkinson
Principal Project and Programs Officer

Authorised by: Darren Scott
Director Economic Development and Major Projects

5 November 2015

TRACKS REF: 51048218
ITEM 2  ECONOMIC DEVELOPMENT BRANCH
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

Cr Bell declared that a real (or perceived) conflict of interest in this matter could exist (as per section 173 of the Local Government Act 2009) due to him being a Director of Study Gold Coast, but that he had considered his position and was firmly of the opinion he could participate in debate and vote on this matter in the public interest.

Cr Bell remained in the room

COMMITTEE RECOMMENDATION:  ED15.1126.002
moved Cr Bell  seconded Cr Gates

1 That the CEO be authorised to execute an amendment to the current three year agreement with the Gold Coast Education and Training Network (trading as Study Gold Coast) subject to the following provisions:

   EXTENSION, TERM & REVIEW

   a This Agreement be extended from 1 July 2016 for a term of 1 year concluding on 30 June 2017.

   b The Council will consider a new funding agreement no later than 30 June 2016.

   c If the Council forms the opinion that the Gold Coast Education and Training Network (trading as Study Gold Coast) has not satisfactorily performed its responsibilities, the Council may terminate this Agreement in accordance with Clause 22.

2 That the date of the final milestone report for the current funding agreement be changed to 30 June 2017, preceded by two additional milestone reports on 30 June 2016 and 30 March 2017.

3 That a business case and funding proposal prepared by Study Gold Coast be referred to the 2016-17 Special Budget Committee.

CARRIED

Cr Bell voted in the positive
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

ATTACHMENT 1

ADDITIONAL COUNCIL RESOLUTIONS

Council at its meeting of 16 June 2015, resolved in part G15.0616.021:

1. That Council note the update on progress of the delivery of the City of Gold Coast’s Workforce Framework in partnership with Study Gold Coast.

2. That an update report on the implementation of the Workforce Framework be provided to Council annually with the next update in June 2016.

Council at its meeting of 12 December 2014, resolved in part G14.1212.016:

1. That Council note the six month update on progress of the Workforce Framework and Study Gold Coast

2. That Council note the Study Gold Coast three year Strategic Plan

3. That an update report on Implementation of the strategy be provided to Council six monthly.

Council at its meeting of 20 May 2014, resolved in part G14.0520.013:

1. That Council endorses the Workforce Framework

2. That Council notes the Study Gold Coast 2013/2014 Milestone Report under the funding agreement including the Study Gold Coast draft operational plan.

3. That an update report on Implementation of the strategy be provided to Council six monthly.

4. That the Chief Executive Officer write to Mr John Paul Langbroek MP, Minister for Education, Training and Employment, providing him with a copy of the Workforce Framework and requesting his suggestions for where State Government might be able to assist with funding

Council at its meeting of 4 November 2013 resolved in part G13.1104.027;

1. To note the contents of the report.

ITEM 2  (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

Council at its meeting of 26 March 2013 resolved in part G13.0326.028:

That Committee Recommendation ED13.0321.002 be adopted, with a change to Part 3, such that it reads in its entirety as follows:

1. That Council support the proposed integrated partnership model with Study Gold Coast to advance education in the city (subject to confirmed funding).

2. That for the purpose of development of a business case, funding of $250,000 be considered as part of the 2013-14 budget process, subject to an agreed business plan and set of KPI's and annual review under a funding agreement.

3. That the above be contingent on Council being represented on the Study Gold Coast Management Committee under an endorsed new governance structure, with Cr Bell being Council’s representative.

4. That the above be contingent on the funding commitments expressed by the key tertiary providers in the letter to the Mayor (as attached) being confirmed, for a combined industry contribution to Study Gold Coast of $250,000 per annum for three years.
ITEM 2 (CONTINUED)

STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/-(P20)

Attachment 2

Attn: Ms Toni Brownie
Manager Economic Development, Economic Development and Major Projects
City of Gold Coast
Level 4, Waterside West
9 Holden Place
Bundall QLD 4217
Australia

Dear Ms Brownie,

Re: Study Gold Coast core members renewed three year funding commitment

As you are aware the current funding for Study Gold Coast ends 30th June 2016. Our four core members, Bond University, Griffith University, Southern Cross University and TAFE Queensland Gold Coast have confirmed that they will renew their funding commitment for three more years from the 1st July 2016.

This equates to $50,000 a year, per member over the course of the funding agreement ($150,000 in total). This will amount to $600,000 in total with additional “in-kind” support provided by the core members.

We are pleased with the continued support of our core members in promoting the Gold Coast as leading education destination and their help in aiding us to facilitate the growth of the industry.

This funding will allow us to deliver on our vision for the Gold Coast’s education and training sector to become the main driver of the Gold Coast’s economy. This will benefit the continued building of the city’s education brand domestically and internationally allowing us to boost student numbers and strengthen linkages between education, government and the corporate sector.

We look forward to continue to work with the City of Gold Coast over the coming years as we deliver on our strategic plan and thank you for your ongoing support.

Yours sincerely,

Ms Shannon Willoughby

CEO, Study Gold Coast
ITEM 2 (CONTINUED)
STUDY GOLD COAST FUNDING AGREEMENT EXTENSION
PD330/398/(P20)

Shannon Willoughby
Chief Executive Officer
Study Gold Coast

2 November 2015

Dear Shannon,

Re. Funding Commitment to Study Gold Coast

Please be advised that Bond University agrees in principle to commit funding for a further three years, at $50,000 per year, commencing 1 July 2016.

This in principle agreement is subject to confirmation that the same commitment has been made from the other core members, as well as understanding the entire funding arrangement required to support the strategy moving forward.

Yours Sincerely,

John Le Lievre
Vice President Administration
Monday, 2 November 2015

In Principal Commitment

With respect to Griffith University’s membership of Study Gold Coast, I am happy to confirm that it is our intention to renew our Membership and commitment to Study Gold Coast for the next three years.

Griffith University sees the solid benefits to be gained for all parties involved in this alliance.

Study Gold Coast is rapidly evolving and we look forward to continuing our support and active participation as Study Gold Coast continues to grow.

Yours sincerely

[Signature]

Professor Ned Pankhurst
Senior Deputy Vice Chancellor
2nd November 2015

Ms Shannon Willoughby
CEO, Study Gold Coast
Level 3 130 Bundall Rd
Queensland 4217 Australia

By email: shannon@studygoldcoast.org.au

Dear Ms Willoughby,

Southern Cross University is pleased to provide continued support to Study Gold Coast’s vision for the Gold Coast training sector. We acknowledge the benefits to the Gold Coast through the building of the city’s education brand both domestically and internationally, which in turn will boost student numbers and strengthen linkages between education, government and the corporate sector.

Southern Cross University would like to confirm a 3 year in principle funding commitment to Study Gold Coast. The funding is inclusive of the financial years, 2016 – 2017, 2017 – 2018 and 2018 – 2019 at $50,000 per annum.

Yours faithfully,

[Signature]

Professor Peter Lee FTSE
Vice Chancellor
Shannon Willoughby
Chief Executive Officer
Study Gold Coast
3/130 Bundall Rd,
Bundall QLD 4217

Dear Shannon,

Following our conversation a couple of weeks ago, I would like to confirm that TAFE Queensland, through TAFE Queensland Gold Coast is fully committed to participating in Study Gold Coast for the next three years.

We have paid our membership fees for this Financial Year and intend to commit to this membership for the following three years.

Note that all future invoices should be directed to:
Jenelle Chapman
Director TAFE Queensland International
jenelle.chapman@tafe.qld.edu.au

Jenny Dodd, General Manager TAFE Queensland Gold Coast and I look forward to working together with Study Gold Coast to promote this destination to domestic and international students.

Yours sincerely

Aaron Devine
General Manager
TAFE Queensland Brisbane

8/11/2015
ITEM 3
NEW YEARS EVE FIREWORKS - COOLANGATTA
FN334/375/02

COMMITTEE RECOMMENDATION: ED15.1126.003
moved Cr McDonald  seconded Cr Gates

That $12,100 be allocated from Division 14 2015-16 LAW Budget to the Southern Gold Coast Chamber of Commerce for the delivery of New Years Eve Fireworks in Coolangatta.

CARRIED

There being no further business, the meeting was declared closed at 2.25pm.
These Pages
Numbered 1 to 52
Constitute the Report of the Meeting
of the
Economic Development & Major Projects Committee Meeting
Held
Thursday, 26 November 2015